

# ALGA 2012

The *Heat is On* for  
Local Government Auditing



**2012 ALGA Annual Conference**

**Association of Local Government Auditors**

May 7-8, 2012 - Tempe, Arizona

Tempe Mission Palms Hotel

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## 2012 ALGA Conference Committee

Drummond Kahn, Chair  
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Bill Greene  
City of Phoenix, AZ

Robert Cowan  
City of Portland, OR

Carmelina Di Mondo  
City of Toronto, ON

Toni Sage  
Maricopa County, AZ

KyMBER Waltmunson  
King County, WA

Photo credit: Tim Trumble

## Continuing Professional Education

**Program Objective:** To bring together local government auditors for professional networking and information sharing through formal and informal conference sessions.

**Level of Knowledge:** Overview

**Prerequisite:** None; government auditors of all levels, and other interested parties are encouraged to attend.

**CPE:** Attendees can earn the following: up to 15 credits for the conference. Additionally, CPE credit is available for the following workshops:

- Up to 8 credits for "Conducting an ALGA Peer Review"
- Up to 4 credits for "Building a Risk Assessment Model from the Ground Up"
- Up to 4 credits for "The Art of the Finding"
- Up to 4 credits for "ACL Tips and Tricks for Beginners and Advanced ACL Users"

**Delivery Method:** Group-Live

**Advance Preparation:** No advance preparation is required.



The Association of Local Government Auditors is registered with the National Association of State Boards of Accountancy (NASBA) as a sponsor of continuing professional education on the National Registry of CPE Sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit. Complaints regarding registered sponsors may be addressed to the National Registry of CPE Sponsors, 150 Fourth Avenue North, Suite 700, Nashville, TN, 37219-2417 or by visiting the web site: [www.nasba.org](http://www.nasba.org).

## Message from the Conference Chair



Dear Friends:

*The Heat is on for Local Government Auditing* at ALGA's 24th Annual Conference!

As local government auditors attempt to provide more services with fewer resources, our success depends on leveraging the knowledge and resources of our peers through the Association of Local Government Auditors.


Our 2012 Conference Committee includes members across North America who assembled an outstanding program of high-quality training sessions and workshops. From important updates on professional standards to identifying fraud and conducting risk assessments, ALGA's 2012 conference offers dozens of opportunities to learn and keep current on emerging issues relevant to local government auditing.

Tempe is an outstanding location for our conference. The Tempe Mission Palms, our conference hotel, is located in the famous Mill District, close to dining, entertainment, and very convenient to the Phoenix Sky Harbor International Airport (PHX). We've planned two great receptions; our Monday night event at the Tempe Center for the Arts is within walking distance of the conference hotel.

Please join me in thanking our Conference Committee for their excellent work: Bill Greene (City of Phoenix), Toni Sage (Maricopa County), Robert Cowan (City of Portland), Carmelina DiMondo (City of Toronto), and Kymber Waltmunson (King County). Donna Maloy from Member Services again provided critical and valuable assistance, and we also appreciate the great work of all our Member Services colleagues. I also wish to offer a final thanks to our gracious hosts.

On behalf of the 2012 ALGA Board of Directors and the Conference Planning Committee, I am pleased to invite you to attend ALGA's 24th Annual Conference in Tempe!

Thank you for your continued support of ALGA!



Drummond Kahn  
Director of Audit Services  
Office of the City Auditor  
Portland, Oregon

ALGA Conference Committee Chair

# CONFERENCE AGENDA

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## Saturday, May 5

8:30 a.m. – 5:00 p.m.

### ALGA BOARD MEETING

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8:30 a.m. – 5:00 p.m.

### PEER REVIEW COMMITTEE MEETING

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## Sunday, May 6

8:00 a.m. – 4:30 p.m.

### PRE-CONFERENCE WORKSHOP

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#### Conducting an ALGA Peer Review

Members of the Peer Review Committee will teach you how to prepare for or conduct peer reviews based on Government Auditing Standards. In addition, the workshop includes exercises and case studies that will help participants gauge their own readiness for peer review participation. Includes breakfast, lunch and breaks.

- Paul Geib, Performance Audit Manager, Milwaukee Public Schools (WI)
- Erin Kenney, Police Performance Auditor, Los Angeles Fire and Police Pension (CA)

12:30 p.m. – 4:30 p.m.

### PRE-CONFERENCE WORKSHOP

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#### Building a Risk Assessment Model from the Ground Up

This workshop is intended to provide participants with knowledge and understanding of risk assessment methodology for assessing inherent risk in their audit units. Includes afternoon break. Participants can expect to take away:

1. Practical experience in designing and using risk assessments.
  2. Tools and templates to support the implementation of the risk assessment.
  3. An approach to get management buy-in to the methodology and implementation.
- Sheila Jones, City Auditor, City of Burlington (ON)

5:00 – 6:30 p.m.

### WELCOME RECEPTION (see page 7 for details)

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## Monday, May 7

7:00 – 8:15 a.m.

### BREAKFAST

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8:15 – 8:30 a.m.

### WELCOME AND OPENING REMARKS

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- David Smith, County Manager, Maricopa County (AZ)

8:30 – 9:45 a.m.

### GENERAL SESSION

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#### GS#1. Leading Through Change

When the cruise control is in position and the organization is running smoothly, most people are not too concerned about leadership; they do not really pay much attention. However, when

something goes wrong, budgets get cut, major changes are expected or a host of other concerns, people look immediately for direction, for their leaders to calm the storm and set them on the right track. Since everyone has the opportunity to provide leadership, this session will focus on what you can do to lead through change. There will be practical steps you can take as well as an understanding of how to recognize the need for leadership and how important it is during an ever-changing work environment.

- Cmdr. Kim Humphrey, Phoenix Police Department

10:00 - 10:50 a.m.

### CONCURRENT SESSIONS

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#### CS#1. From Nothing to Something – Implementing Inherent Risk Assessment in 100 Hours or Less

The City of Burlington (Ontario) needed a risk assessment methodology to direct the sole auditor to areas of high risk. Learn how the risk assessment methodology was designed, communicated and implemented in less than 100 hours.

- Sheila Jones, City Auditor, City of Burlington (ON)

#### CS#2. Audit Training & Mentoring

This conference session will highlight tips for developing a new auditor training program. We'll cover questions such as: What curriculum might be appropriate? Should you mentor experienced auditors that are new to your audit shop? Should the new auditor's supervisor also be their mentor?

- Kristine Adams-Wannberg, Senior Management Auditor, Portland City Auditor's Office (OR)
- Amanda Lamb, Performance Auditor, Office of the San Diego City Auditor (CA).

#### CS#3. Knighton Gold Award Presentation – Large Shop

The winner of the 2011 Knighton Gold Award in the Large Shop category will present the audit and discuss any innovative techniques or unique approaches applied to the project. The winning report will be posted on the ALGA website prior to the conference.

11:05 – 11:55 a.m.

### CONCURRENT SESSIONS

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#### CS#4. Audit Scoping and Planning

The design phase of a performance audit is critical in identifying key issues/questions and planning your methodology for identifying the four elements of a finding (C3E: Criteria, Condition, Cause, and Effect). In this session, we'll discuss and use tools and techniques to effectively design performance audit field work, including researching the issues for solid, criteria-driven audits; thoroughly identifying the full range of potential issues and scoping the work based on priorities and budget; and creating and using a design matrix to develop an effective methodology focused on C3E and linked with potential risks and impact. If you want to maximize your audit resources and impact, ensure that your audits are effectively planned and focused, and reduce the risk of gaps and unexpected surprises during field work, don't miss this session!

- Erin Noel, Fiscal and Policy Analyst, Office of the Independent Budget Analyst, San Diego (CA)

## CS#5. Auditing Information Systems Implementations

Your organization is in the process of procuring and/or implementing a multimillion dollar information system. There is little room for error. Your organization needs to be on time, on budget, and achieve the desired functionality. Internal audit needs to be involved to help provide independent oversight, but how should we be involved? When should we be involved? How do we provide best practices to the project team without crossing the independence line? During this session, we'll provide real-life examples and provide a road map for auditing system implementations.

- Paul Smedegaard, Risk Consulting Director, KPMG
- Patra Carroll, IT Audit Supervisor, Maricopa County (AZ)

## CS#6. Risk Assessment for Law Enforcement Audits

Audit engagements involving law enforcement can be challenging for auditors unfamiliar with law enforcement operations and personnel. This session will provide attendees with risk assessment strategies for law enforcement organizations and discuss some of the challenges frequently encountered. The instructors have 20 years of experience in conducting law enforcement audits and inspections.

- Lt. Dan Olson, Phoenix Police Department
- Lt. Mike Giammarino, Phoenix Police Department

**11:55 – 12:45 p.m.**

## LUNCH

**12:45 – 1:10 p.m.**

## AWARDS PROGRAM & PEER REVIEW RECOGNITION

**1:15 – 2:30 p.m.**

## GENERAL SESSION

## GS#2. GAO Yellow Book Update

The 2011 Yellow Book represents changes in generally accepted government auditing standards, including an important new independence framework. This session will equip attendees with the latest information on the newest Yellow Book edition and provide highlights of the most important changes in these new standards.

- Jim Dalkin, Director of Financial Management and Assurance, U.S. Government Accountability Office

**2:45 – 4:00 p.m.**

## CONCURRENT SESSIONS

### CS#7. Data Visualization

This conference session will identify effective methods for visually communicating complex data. We'll answer questions such as: When do I use a visual? How can I make sure that readers get what I am trying to say? What is the right type of visual? How can I use color and shape effectively? What tools are out there to create visuals? What is chart junk? Is my chart junky?

- Ben Thompson, Principal Management Auditor, King County (WA)

## CS#8. Professional Issues and Standards Update

This session will give overviews of some proposed changes to professional standards and control frameworks. These may include AICPA's CPE requirement changes, ISACA's COBIT 5 proposal, and GASB's pension reporting exposure draft.

- Harriet Richardson, Audit Manager, City of Berkeley (CA)
- David Schroeder, City Auditor, City of Houston (TX)
- Amanda Noble, Deputy City Auditor, Atlanta (GA)

## CS#9. Fraud in Government Programs

Any government agency that gives out money or a benefit is being frauded. Individuals and organized criminal elements are getting easy access to identities in places that government agencies have not begun to realize and committing billions in fraud against governmental agencies at all levels. Individuals are also altering their identity to commit fraud and evade "Do Not Pay Lists." This presentation will cover what fraud is, how easy it is to commit fraud, and how to combat fraud.

- Andy Bucholz, Director, Tax & Revenue Market Government, LexisNexis, Risk Solutions

**4:10 – 5:00 p.m.**

## CONCURRENT SESSIONS

### CS#10. Audit Executives Roundtable

In this facilitated session, you'll discuss current issues facing those who lead audit offices. Potential topics for discussion include internal management (budgeting, hiring, and leading in the audit function), external communication (working with elected boards, commissions, and councils) and public communication (audit communication to the public and media). Join your ALGA peers for this group discussion on the current problems and opportunities in leading audit offices.

### CS#11. How to Find a Billion Dollars in Savings Without Really Trying – A Performance Audit Case Study

During the last gubernatorial campaign, there were numerous articles reporting that the Virginia Department of Transportation (VDOT) lacked the funding to maintain the state's roads. The new governor asked for a performance audit in order to increase efficiency and stretch revenue dollars. We will walk through the performance audit and the series of findings that resulted in the discovery that rather than being cash poor, VDOT had over \$1 billion available to spend on roads.

- John Montoro, Government Services Partner, Cherry Bekaert & Holland

### CS#12. Myth and Reality in Fire Service Performance Audits

This session will cut through frequently stated "facts," "requirements," "standards" and "risks" associated with analyzing performance and resource needs in the fire service. The session will cover such topics as the staffing of responding units, productivity and service delivery issues.

- Richard Brady, President, Matrix Consulting

**6:00 – 9:00 p.m.**

## RECEPTION AT TEMPE CENTER FOR THE ARTS

(see page 7 for details)

# CONFERENCE AGENDA

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## Tuesday, May 8

7:00 – 8:00 a.m.

### BREAKFAST

8:00 – 8:30 a.m.

### BUSINESS MEETING

8:30 – 9:45 a.m.

### GENERAL SESSION

#### GS# 3. Succession Planning: Developing Future Audit Leaders

As the baby boomer population begins to exit the workforce, it is critical for auditors and management to prepare the next generation for senior positions within Internal Audit. Succession planning is a working partnership between management and staff to identify and develop needed skillsets for the future audit leaders. Join the dynamic duo of Mary and Ruthe to better prepare yourself and your department to identify and develop your high potential future leaders.

- Ruthe Holden, Chief Auditor, Management Audit Services, LA Metro Transportation (CA)
- Mary Modelski, Internal Audit Director, Salt River Pima Maricopa Indian Community (AZ)

10:00 - 10:50 a.m.

### CONCURRENT SESSIONS

#### CS#13. Knighton Gold Award Presentation - Medium Shop

The winner of the 2011 Knighton Gold Award in the Medium Shop category will present the audit and discuss any innovative techniques or unique approaches applied to the project. The winning report will be posted on the ALGA website prior to the conference.

#### CS#14. Report Design & Branding

This conference session will discuss effective tools and techniques in audit report production that will result in reports that facilitate quick, accurate gleaning of information in an attractive package. We'll discuss topics such as document formatting, fonts, colors, text boxes, breadcrumbs, etc.

- Robert Cowan, Public Information Coordinator, City of Portland (OR)
- Kymber Waltnunson, Senior Principal Management Auditor, King County (WA)

#### CS#15. Electronic Work Papers

Contemplating the implementation of automated audit working papers? In 2011, the Audit Department from the Regional Municipality of York Region (Ontario) implemented Thomson Reuters' AutoAudit. This session will provide an overview of this Audit Department's experience in doing so including lessons learned from implementation, as York Region's auditors continue to learn to use the software.

- Paul Duggan, Director of Audit Services, Regional Municipality of York (ON)
- Megan Foster, Senior Internal Auditor, Regional Municipality of York (ON)

11:05 – 11:55 a.m.

### CONCURRENT SESSIONS

#### CS#16. Investigating Conflicts of Interest

Conflicts of interest may coexist with fraud or other wrongdoing. Allegations of conflict are often reported through the City of Toronto's Fraud and Waste Hotline Program. In this session, the speaker shares her experiences investigating typical conflict of interest situations that arise in the public sector.

- Carmelina Di Mondo, Director - Forensic Unit, City of Toronto, (ON)

#### CS#17. Audits to Go

This conference session will spotlight four audits that have generated significant impact. The presentation handouts will include resources that will jump start these audits in your jurisdiction.

- Dawn Hume, Audit Supervisor, City and County of Denver (CO)
- Richard Chard, Deputy County Auditor, Maricopa County (AZ)
- Kristine Adams-Wannberg, Senior Management Auditor, Portland City Auditor's Office (OR)
- Chris Horton, Audit Supervisor, City and County of Denver (CO)

#### CS#18. Citizen-Centric Reporting

Citizen-centric reporting is intended to foster innovative means of communication between governments and their citizenry. Advancing Government Accountability through Citizen-Centric Reporting (CCR) is one of the flagship programs of AGA. Securing public trust through reporting that is easily accessible and in a format that is understandable is what constitutes a CCR.

- Evie Barry, Director of Performance Reporting, Association of Government Accountants

11:55 – 1:05 p.m.

### LUNCH

1:10 – 2:25 p.m.

### GENERAL SESSION

#### GS# 4. An Auditor's Responsibility for Fraud

The Yellow Book directs auditors to "design their audit to detect fraud." But what does that mean? In this session, we will talk about the steps auditors need to take and document to prove compliance. We will use tools and guidelines developed by the GAO, the AICPA, and the Certified Fraud Examiners. Objectives of the session include:

1. How to apply the audit trifecta.
2. When to use the fraud tree and the fraud triangle.
3. How to assess the risk of fraud.

- Leita Hart-Fanta, Owner, Audit Skills and Yellowbook-CPE.com

2:45 – 4:00 p.m.

## CONCURRENT SESSIONS

### CS#19. Social Media

This session will introduce participants to different social media tools that can be used by audit offices to communicate audit results to the public, for professional networking, and even to conduct field work! We'll introduce the available tools, discuss social media policy and use, and provide examples of recent successes of audit offices using social media. Whether you're an experienced blogger or are completely new to social media in auditing, you'll benefit from this tool-based session!

- Alexandra Fercak, Management Auditor, Portland City Auditor's Office (OR)

### CS#20. Whistleblower Hotlines

A Whistleblower hotline can bring you one step closer to minimizing the risk of fraud in your organization. In this session the speaker shares how the City of Toronto Auditor General's Office effectively manages and resolves whistleblower complaints, maximizing the impact of the city's hotline.

- Carmelina Di Mondo, Director - Forensic Unit, City of Toronto (ON)

### CS#21. Data Mining: Where is the Uncollected Revenue in Your Organization?

In these days of declining revenues, we all need to work smarter to identify and collect all of the revenue already owed to us. In this session, we will demonstrate how the City of Phoenix identified over \$4 million in uncollected tax revenue due by using data available throughout city, county and state departments, and comparing them with the city's tax database. We will explain how data mining tools such as ACL, Access, Excel, and CODE1 were used to compare taxpayer data with water customers, construction contractors, county property records, state taxpayers and other data sources.

- Julia Bird, Senior Auditor, City of Phoenix, City Auditor Department (AZ)
- Jaki Gerald, Senior Auditor, City of Phoenix, City Auditor Department (AZ)
- Sandra Jones, Senior Auditor, City of Phoenix (AZ)

4:10 – 5:00 p.m.

## CONCURRENT SESSIONS

### CS#22. Knighton Gold Award Presentation - Small Shop

The winner of the 2011 Knighton Gold Award in the Small Shop category will present the audit and discuss any innovative techniques or unique approaches applied to the project. The winning report will be posted on the ALGA website prior to the conference.

### CS#23. Performance Audit Roundtable

In this facilitated session, you'll discuss current issues in performance auditing, building on earlier session topics. Potential topics for discussion include shifting standards, planning performance audits, developing performance audit messages, and communicating the results of audit work. Join your ALGA peers for this group discussion on the current issues in performance auditing.

### CS#24. Benefits of Using ACL as Government Data Analysis/Auditing Tool

This session will focus on the high level benefits that ACL can offer as a governmental data analysis/auditing tool. Topics covered will be the types of data files that ACL can work with, comparing the benefits of ACL to Excel as a data analysis tool, a high level discussion of how the ACL program works, and some specific examples/uses of ACL as a government data analysis/auditing tool. Examples will also be given for how ACL can be used as a continuous monitoring tool.

- Michael Keiffer, Former ACL Certified Master Trainer and Consultant

5:00 p.m.

## ALGA BOARD MEETING

## Wednesday, May 9

8:00 a.m. – 12:00 p.m.

## POST-CONFERENCE WORKSHOP

### The Art of the Finding

A logically organized finding is a gift to the reader and to the tax-paying public. By using a few key guidelines on content and organization, the team can create an audit report masterpiece! This course is centered on the Yellow Book and IIA requirements regarding audit findings and reports. Includes morning break. This workshop will focus on how to:

1. Generate concise and logical findings in an hour or less.
2. Choose the strongest content for your finding.
3. Justify how much detail to share in the report.
4. Quantify findings.
5. Edit findings and provide meaningful feedback.

- Leita Hart-Fanta, Owner, Audit Skills and Yellowbook-CPE.com

8:00 a.m. – 12:00 p.m.

## POST-CONFERENCE WORKSHOP

### ACL Tips and Tricks for Beginners and Advanced ACL Users

This section will focus on how to use different ACL functions and scripts to perform more complex and detailed data analysis tasks related to government audits. Includes morning break. This workshop will focus on how to:

1. Apply ACL functions to perform parsing and harmonization of complex fields and to search for matching data.
2. Run the more advanced ACL commands (Join, Relations, Extract with the Append Option, Summarize).
3. Develop clear and concise ACL scripts.
4. Modularize scripts.
5. Build scalable and reusable ACL scripts using variable substitution.
6. Schedule and automate scripts using the Windows Task Scheduler to allow the user to perform continuous data monitoring.

- Michael Keiffer, Former ACL Certified Master Trainer and Consultant

## Conference Hotel and Transportation Information



### THE TEMPE MISSION PALMS HOTEL

The Tempe Mission Palms Hotel is located in downtown Tempe near Arizona State University (ASU) and within walking distance of downtown Tempe's shopping, dining and entertainment district.

The Tempe Mission Palms is offering the prevailing government rate of \$128/night plus a hotel and shuttle fee of \$12.95/night. This fee covers hotel/ airport transfers, all hotel tips, wireless Internet in all guest rooms, daily newspaper, in-room coffee service, valet and self parking, and access to the hotel fitness center.

To reserve your hotel room, call (800) 547-8705 and ask for the ALGA Annual Conference group rate. **The cut-off date for this special rate is April 4, 2012.** After this date rooms will be offered on a space and rate available basis only.

### GETTING THERE

As a courtesy to our attendees, the hotel will provide complimentary airport transportation to and from the Phoenix Sky Harbor International Airport (PHX) located just 4 miles from the Tempe Mission Palms Hotel. Shuttle transportation is available from 5:30 a.m. – 10:30 p.m. Upon arrival, after picking up luggage, please contact the hotel to request shuttle transportation (480) 894-1400.



Photo credit: Tim Trumble

## Special Activities

### SUNDAY NIGHT WELCOME RECEPTION – 5:00 - 6:30 p.m.

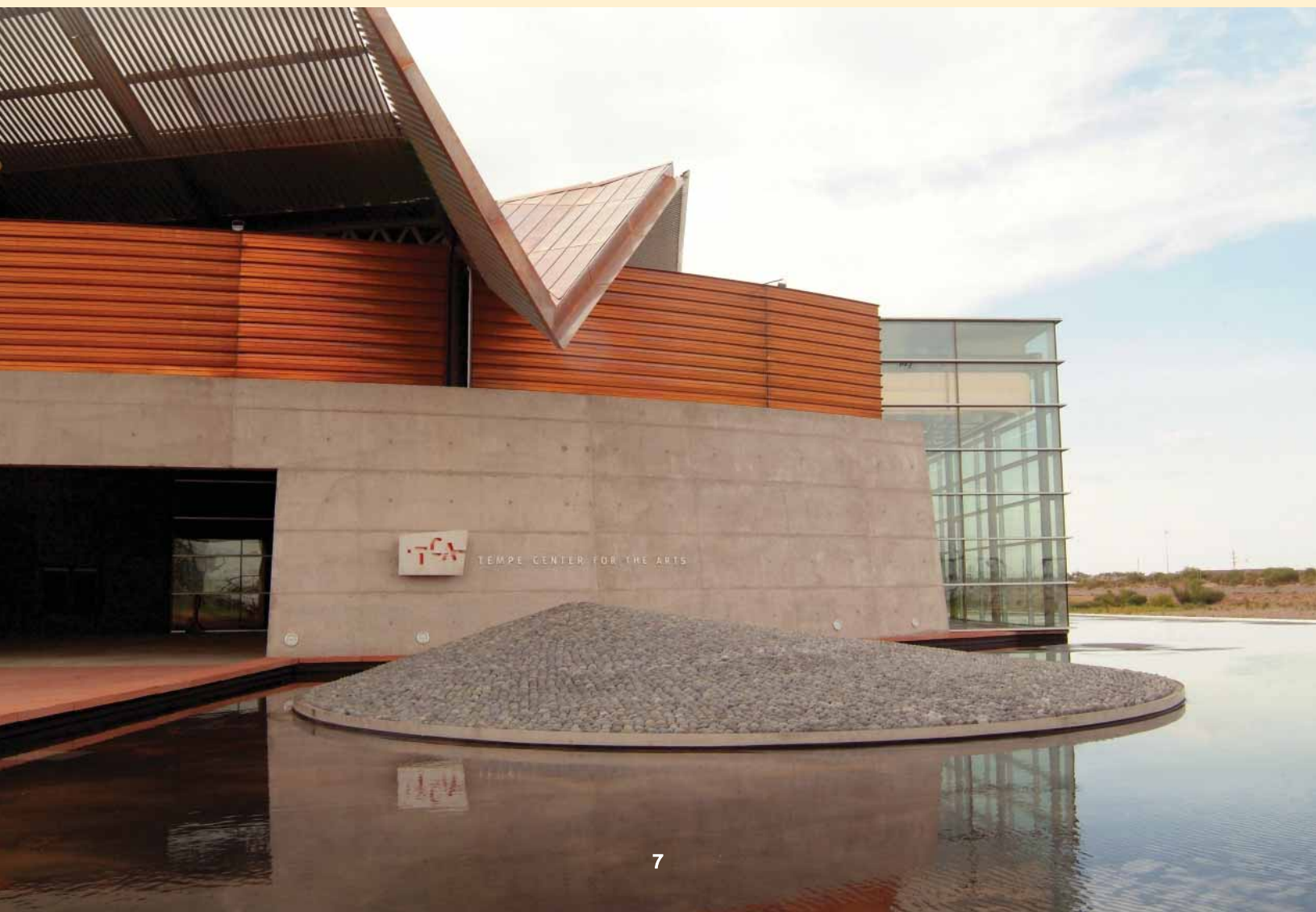
Catch up with old friends or meet new ones at the **Sunday night welcome reception** at the Tempe Mission Palms Hotel. Stop by and have refreshments with other ALGA conference attendees before retiring to your room or heading out to explore the city. A special presentation by a group of Scottish dancers from the Maschino School of Highland Dance, located in the East and West valleys of Maricopa County, will be held at 6:00 p.m.

### MONDAY NIGHT AT THE TEMPE CENTER FOR THE ARTS – 6:00 - 9:00 p.m.

The Monday night event will take place at the **Tempe Center for the Arts (TCA)**. TCA is one of the finest venues in Arizona – a jewel in the crown of the city known for its support of the arts. TCA is located on the southwest end of Tempe Town Lake and resides in a beautifully appointed 17-acre lakeside art park with views of the Papago and Camelback mountains.

The strikingly magnificent TCA, designed by Tempe-based Architekton and award-winning Barton Myers Associates of Los Angeles, houses a state-of-the-art, 600-seat proscenium theater, a 200-seat studio theater and a 3,500 square-foot gallery. Delicious food and beverages and some wonderful local jazz entertainment will be provided.

Photo credit: Tim Trumble



## **General Information**

### **Parking**

Valet parking for all conference attendees is complimentary.

### **Dress Code**

Appropriate dress for the conference and workshops is business casual. Meeting rooms can be cool so be sure to bring along a light jacket or sweater. Feel free to wear casual clothes to both the Sunday and Monday night receptions.

### **Weather**

Average temperatures in Tempe in May range between 90 degrees for daytime highs to the high 50's for evening lows.

### **Session Handouts**

Presentation handouts will not be provided at the conference. Handouts will be available at [www.governmentauditors.org](http://www.governmentauditors.org) prior to the conference. Please download and print them out before you come to the conference if you wish to have copies onsite.

### **Questions**

For more information regarding ALGA's administrative policies, contact ALGA Member Services at (859) 276-0686.

### **Refund and Complaint Policy**

Full refunds are available for cancellations on or before April 20. Refunds of 50 percent will be allowed for cancellations on or before May 3. After May 3, no refunds will be granted. Substitutions are always permitted.

Complaints may be directed to ALGA Member Services, 449 Lewis Hargett Circle, Suite 290, Lexington, KY 40503, (859) 276-0686.

### **Photo Credits**

The photo of the conference hotel on page 6 is provided courtesy of the Tempe Mission Palms. Tim Trumble photos throughout this brochure are provided courtesy of the Tempe Tourism Office.

## Registration Information

### Click here Now to Register!

Our online registration process is fast and simple.

Once you have successfully logged into the system, you can register for the conference and choose the concurrent sessions you wish to attend by following the instructions. After you have registered and chosen a payment option, you will receive an e-mail confirming that you are registered and paid (an option to “pay later” is also available when you check out).

If you are registering someone else or having someone else register you, note that the login ID and password are those of the person attending the conference.

If you have questions or run into any difficulty when you register using the online system, please call ALGA Member Services at (859) 276-0686.

### How to Register

1. Visit <https://nasactdata.nasact.org/ALGA/etrakWebApp/login.aspx>
2. Click on “Register Now.”
3. Log in to the registration system. Your login ID is your e-mail address. Your password is your last name (first letter capitalized). If you are registering for the first time online, click on “Create an Account” and fill in all of the appropriate information. You will only need to do this one time-the secure system will retain this information for use in future visits.
4. Click on “Meetings.”
5. Register for the conference, following the instructions provided.
6. Check-out options exist to pay at the end of the process or pay later.

## Registration Fees

### Pre- and Post-Conference Workshops

- May 6: Conducting an ALGA Peer Review: \$270
- May 6: Building a Risk Assessment Model from the Ground Up: \$135
- May 9: The Art of the Finding: \$135
- May 9: ACL Tips and Tricks for Beginners and Advanced ACL Users: \$135

### Conference: May 7-8

- Member: \$450
- Non-Member: \$550
- Guest: \$120 (includes Sunday night reception and Monday night reception)



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